### **SmarTone Telecommunications Holdings Limited**

### **FY19 Interim Results Presentation**

For the six months ended 31 December 2018

30 January 2019

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### **Agenda**

- Overview
- Financial review
- Business review
- Outlook
- Appendix financial information

# **Overview**

Anna Yip

Chief Executive Officer

### **Group performance steady amid highly competitive market**

- Mobile market remained highly competitive during the review period
- Notwithstanding the volatile situation, stable performance was achieved through continual focus on priority segments. Ethnic prepaid also recovered HoH
- Customer number increased 12% to 2.47 million, churn rate at industry low of 1.0%
- Productivity drive kept costs under control despite increase in customer number and higher data usage
- Adoption of the new accounting standard HKFRS 15 has minimal impact on net profit compared to previous standard HKAS 18
- Under HKFRS 15, net profit up 1% YoY to \$332 million
- Interim dividend at 18 cents, same as last year

### Key focus for driving continuous growth

- Deepen segmentation strategy with differentiated products and services
- Continue to drive business opportunities in Smart City-related applications and development
- Accelerate digitalisation to further improve customer experience and productivity
- Keep up industry-leading standard in network performance while adopting a disciplined approach towards 5G investment

# Financial review

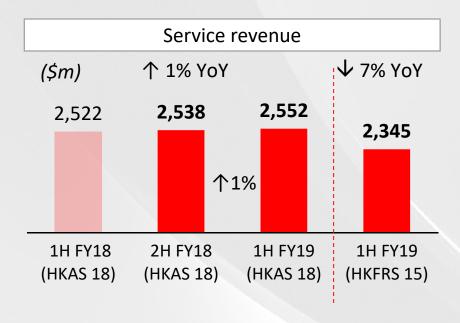
**Patrick Chan** 

Chief Financial Officer

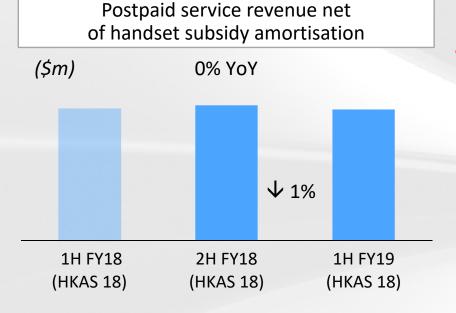
### **Overview of HKFRS 15**

Financial item	Change	Notes
Group service revenue	Û	Portion of contract revenue reallocated to Handset and accessory sales
Handset and accessory sales	仓	Handset sales for bundled plans allocated to handset revenue (instead of service revenue) and recognised upfront
Cost of inventories sold	仓	Cost of handsets sold for bundled plans recognised upfront rather than as handset subsidy amortization
Operating expenses	Û	Sales commission capitalised and amortised over contract life
EBITDA	Û	EBITDA lower as cost of handsets sold recognised upfront above EBITDA
Handset subsidy amortisation	Û	Eliminated as already reflected in cost of inventories sold
Amortisation of customer acquisition costs	Û	Commission amortised instead of expensed as incurred
Profit	⇔	No change over contract period, with small impact on reported period due to timing differences only
Cashflow	$\Leftrightarrow$	Cashflows unaffected

### Core service business stable amid intense competition

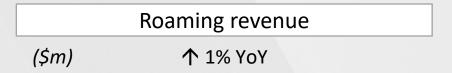


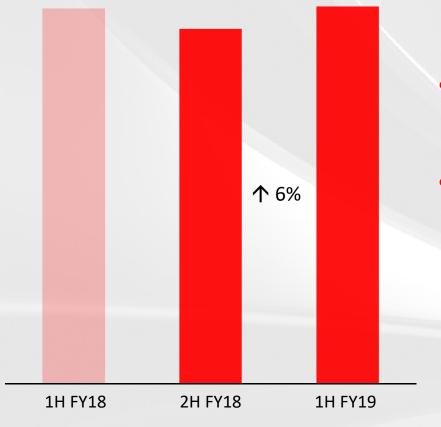
- Service revenue increased 1% YoY
- Prepaid business recovered HoH
- Based on HKFRS 15, service revenue was lower due to reallocation of handset-bundled plan revenue



 Net postpaid service revenue was resilient despite intense competition

### Roaming business stable despite increased competition

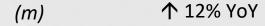


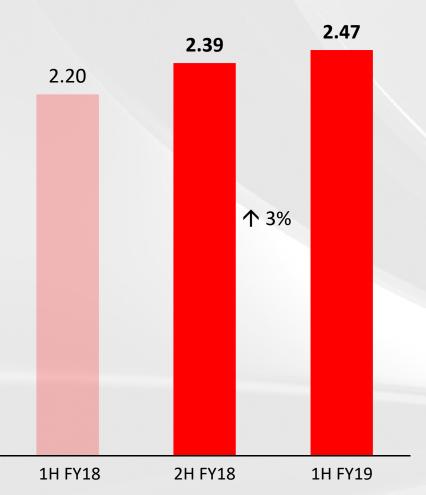


- Stable roaming business despite competitive offers in market
- Growth in data has offset decline in voice
- Data revenue now represents more than half of roaming revenue

# Strong customer growth in a mature and competitive market

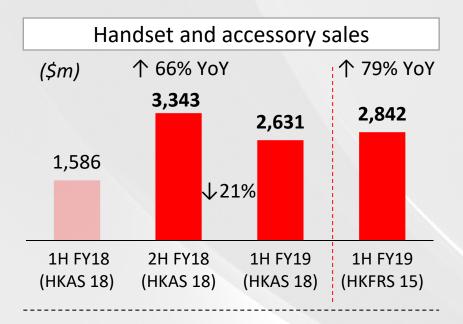


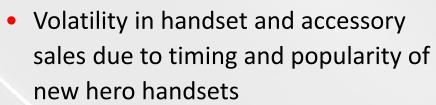


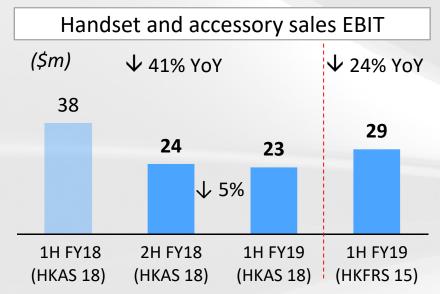


- Average mobile postpaid churn rate maintained at industry low of 1.0%
- Mobile postpaid ARPU declined slightly due to customer growth
  - HKAS 18: \$250
  - HKFRS 15: \$227

### Lower margin in handset business

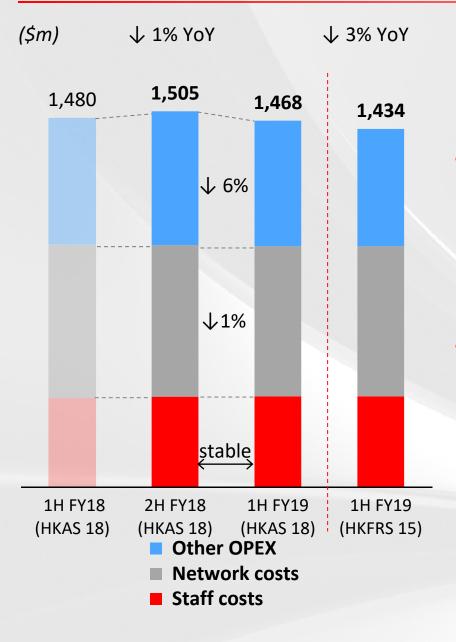






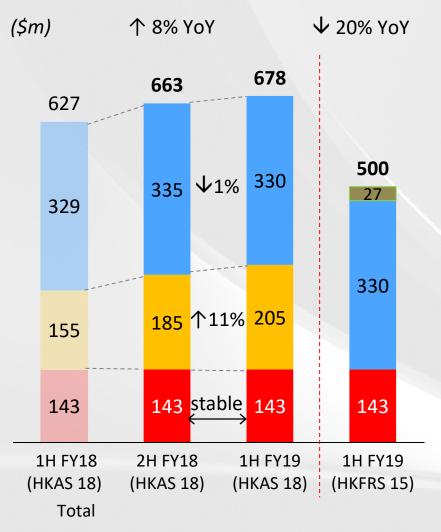
 Decline in margins reflects subdued demand for latest hero handsets

### Increased productivity keeping costs under control



- Ongoing efficiency drive kept costs under control despite
  - Expansion in customer base
  - Increased data usage
- Based on HKFRS 15, OPEX down 3%
  - Capitalisation of customer acquisition costs instead of expensed as incurred

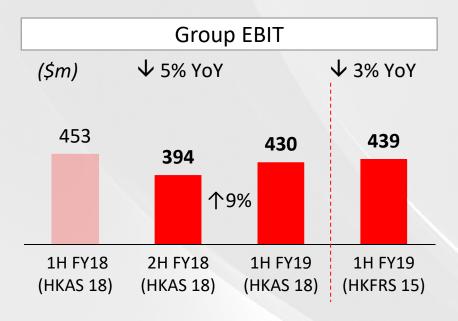
### Lower depreciation and amortisation due to HKFRS 15

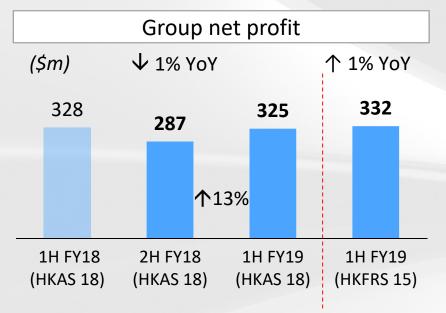


- Based on HKFRS 15
  - No more handset subsidy amortisation which is recognised upfront as handset cost above EBITDA
  - Inclusion of amortisation of sales commission

- Customer acquisition cost amortisation (CAC)
- Depreciation & disposal loss
- Handset subsidy amortisation

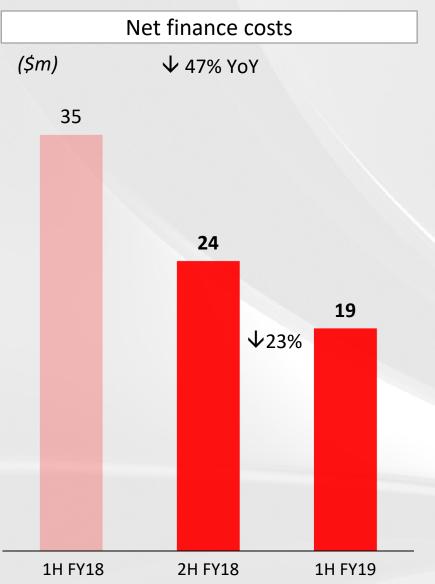
### **Group net profit stable**





- Group EBIT down 5% and net profit down 1%
  - Lower handset profit
  - Prepaid decline mitigated and stabilised
     HoH
  - Lower OPEX and net finance cost
- Under HKFRS 15, group EBIT down 3% and net profit up 1%, reflecting timing differences

### Lower net finance cost despite rising interest rates



- Higher interest income, benefitting from rising deposit rates
- High proportion of fixed rate debt (78%: 22%) protecting against increasing interest rates
- Lower spectrum utilisation feerelated accretion expense

## **Business review**

Anna Yip

Chief Executive Officer

### **Key pillars underpinning resilient performance**

### Segmentation strategy

Driving growth in priority segments through differentiated products and services

### **Digitalisation strategy**

 Continually improving customer experience and productivity through new technologies and process transformation

### Technology leadership

 Building on Powerful Network and new applications to meet growing demand from Smart City initiatives

#### Inspiring talent

- Creating a stimulating, engaging workplace through a series of new initiatives
- Enhancing long-term incentives and retention through new share award scheme

Tailor-made initiatives to meet SuperCare customer needs



### Winning in HKRMA Service & Courtesy Awards 2018





### Birdie continues to thrive

- A vibrant community of fans growing among the millennials
- Google HK's top 5 trending tech lifestyle keywords for 2018
- Birdie Friday becoming the signature event
  - Delights for fans every Friday
  - Great way to build the Birdie Community
- Strategic O2O partnerships including





















More lifestyle initiatives Coming Soon







### **Strong growth of Enterprise Solutions**

### **Smart Home**For better living





#### Smart Hotel

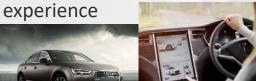
For better customer experience in hospitality





### Smart Transportation

For a better driving



## Smart City development



# Smart Building For better environment and living





#### **SmartHealth**

For better elderly living









# SmartWorks For better construction site management



### **2<sup>nd</sup> SmarTone Hackathon - Igniting creativity**

- "Smart Properties" themed SmarTone Hackathon successfully concluded in October 2018
- Terrific forum in attracting creative talent from Hong Kong, Greater Bay and overseas



### **Continuing digitalisation drive**

- Launch of AI S-Bot in contact centre
  - After rigorous testing and evaluation,
     SmarTone became the first operator to
     successfully launch a bilingual AI chatbot
  - Provides convenience to customers and improves contact centre efficiency
  - Over 20% of general enquiries now handled by S-Bot



- Robotic process automation
  - Streamline operational processes, enhance efficiency and reduce human errors
  - Serving more customers efficiently



### **Powerful Network – A key differentiator**

- First in Hong Kong to launch Licensed Assisted Access (LAA) (in July 2018)
  - Enhancing performance at traffic hotspots
  - Only operator in HK supporting LAA on iPhone
- Ready for 5G
  - Transition to cloud-based Network Function
     Virtualisation (NFV) architecture
  - First-in-HK successful 5G live demonstration with a smartphone form factor
  - Plans for 5G field trial on 3.5GHz and 26/28GHz in Q1 2019 in live environment



Superb performance at hotspots



SmarTone CTO with Qualcomm & Ericsson executives at the 5G live demonstration

### Creating a stimulating and engaging team culture

- Fun workplace Happy Friday drinks, surprise treats
- Work-life balance Birthday & family leave, flexible work hours
- Cross-team communication "Listening Sessions", "Apprentice Days"
- Giving back to the community



# Outlook

Anna Yip

Chief Executive Officer

### **Priorities for coming year**

- Mobile market continues to be challenging due to intense competition and macroeconomic uncertainty. However, we will focus on key priorities to keep up momentum
- Grow quality customer base through differentiated segmentation approach
- Drive business solutions opportunities in Smart City-related applications and development
- Deepen digitalisation to improve customer experience and productivity
- Elevate industry-leading network performance while adopting a disciplined approach towards 5G investment

### **Spectrum costs - A critical factor for 5G development**

- Spectrum costs for recently renewed spectrum have significantly increased fixed costs for all operators
- Hong Kong's spectrum costs are very high compared to advanced regional economies
- SmarTone is committed to driving new technology to benefit customers, but the economic viability of the 5G business model is still uncertain
- The Government is urged to critically review its spectrum policy to enable operators to invest more in 5G and the Smart City initiative
- Crucial for boosting Hong Kong's competitiveness in upgrading towards a digital economy and bringing significant benefits to businesses and consumers

# Q&A

# Appendix -

Financial Information

### **Group Profit & Loss based on HKAS 18**

(\$m)	1H FY18	2H FY18	1H FY19
Revenues	4,108	5,881	5,184
Cost of inventories sold	(1,547)	(3,320)	(2,609)
Staff costs	(358)	(362)	(364)
Other operating expenses	(1,122)	(1,143)	(1,104)
EBITDA	1,080	1,056	1,107
Depreciation, amortisation & disposal	(627)	(663)	(678)
EBIT	453	394	430
Net finance costs	(35)	(24)	(19)
Profit before income tax	418	369	411
Income tax expense	(93)	(86)	(92)
Profit after income tax	324	283	319
Non-controlling interests	4	4	6
Net profit	328	287	325
ROCE <sup>(1)</sup> ROE <sup>(2)</sup>	12%	10%	11%
ROE <sup>(2)</sup>	14%	12%	13%

- (1) ROCE = EBIT / Average capital employed (total assets less current liabilities)
- (2) Net profit / Average shareholders' equity

### **Group Profit & Loss**

(\$m)	HKAS 18 1H FY18	HKAS 18 2H FY18	HKFRS 15 1H FY19
Revenues	4,108	5,881	5,187
Cost of inventories sold	(1,547)	(3,320)	(2,813)
Staff costs	(358)	(362)	(364)
Other operating expenses	(1,122)	(1,143)	(1,071)
EBITDA	1,080	1,056	939
Depreciation, amortisation & disposal	(627)	(663)	(500)
EBIT	453	394	439
Net finance costs	(35)	(24)	(19)
Profit before income tax	418	369	420
Income tax expense	(93)	(86)	(94)
Profit after income tax	324	283	326
Non-controlling interests	4	4	6
Net profit	328	287	332
ROCE <sup>(1)</sup>	12%	10%	12%
ROCE <sup>(1)</sup> ROE <sup>(2)</sup>	14%	12%	14%

- (1) ROCE = EBIT / Average capital employed (total assets less current liabilities)
- (2) Net profit / Average shareholders' equity

### **Group Balance Sheet**

	HKAS 18	HKFRS 15
(\$m)	Jun 18	Dec 18
Fixed assets	2,971	2,826
Financial assets at amortised cost <sup>(1)</sup>	-	549
Held-to-maturity debt securities (1)	567	_
Intangible assets	3,517	2,908
Other non-current assets	134	196
Cash & bank balances <sup>(1)</sup>	1,828	1,379
Contract assets	-	475
Other current assets	1,002	1,250
Bank borrowings <sup>(1)</sup>	(1,018)	(958)
Notes payable (1)	(1,413)	(1,412)
Customer prepayments and deposits	(345)	(263)
Contract liabilities		(253)
Other current liabilities	(2,114)	(1,482)
Other non-current liabilities	(297)	(264)
Net assets	4,832	4,951
Share capital	112	112
Reserves	4,687	4,812
Total equity attributable to equity holders	4,799	4,924
Non-controlling interests	33	27
Total equity	4,832	4,951
(1) Cash & bank balances	1,828	1,379
Financial assets at amortised cost	-	549
Held-to-maturity debt securities	567	-
Bank borrowings	(1,018)	(958)
Notes payable	(1,413)	(1,412)
Net cash debt balance	(36)	(442)
(2) Shares in issue at balance sheet date (million)	1,124	1,121
(3) Net book value per share	\$4.3	\$4.4

### **Effect of HKFRS 15 on 1H FY19 Group Results**

(\$M)	HKAS 18 1H FY19	Effect of HKFRS 15	HKFRS 15 1H FY19
Service revenue	2,552	(208)	2,345
Handset & accessory sales	2,631	211	2,842
Revenues	5,184	3	5,187
Cost of inventories sold	(2,609)	(204)	(2,813)
Staff costs	(364)	-	(364)
Other operating expenses	(1,104)	33	(1,071)
EBITDA	1,107	(168)	939
Depreciation & disposal	(330)	-	(330)
Handset subsidy amortisation	(205)	205	-
Amortisation of mobile licence fees	(143)	-	(143)
Amortisation of customer acquisition costs	-	(27)	(27)
Operating profit (EBIT)	430	9	439
Net finance costs (md = 100)	(19)	-	(19)
Profit before income tax	411	9	420
Income tax expense	(92)	(2)	(94)
Profit after income tax	319	8	326
Attributable to:			
Equity holders of the Company	325	8	332
Non-controlling interests	(6)	(0)	(6)
	319	8	326